

Looking back on the year that was

Thank you message from the General Manager

It has been a year of growth, teamwork, and incredible achievement for the \$750 million redevelopment of the Royal Prince Alfred (RPA) Hospital. Health Infrastructure in partnership with the Sydney Local Health District is delivering the biggest transformation in RPA Hospital's 140-year history of caring for the community.

In the wake of what has been an extremely challenging few years for our staff and our community members, the redevelopment of RPA Hospital has achieved fantastic progress thanks to the incredible strength, resilience and perseverance you have all shown in managing the stresses of the global pandemic.

Looking back on the year that was, three words define 2022 best: community, collaboration and cooperation.

A major source of pride for the project team has been the positive reception

and active participation of the community, staff and consumers at every step of the design process. Our staff, patients, carers, visitors, and community members mean everything to us. Your feedback has been invaluable in bringing to life our vision of a world-leading hospital that is tailored to the needs of the staff, consumers and communities it cares for.

Through the redevelopment we will transform the capacity of care provided to the local community by continuing to put people first in our design thinking and our service transformation.

As the project moves into the new year, we will strive to foster and maintain this level of engagement. With the holiday season upon us and a new year approaching we wanted to take this opportunity to celebrate an incredible year and to show our gratitude to all the project user groups, staff, consumers and members of the public who have left an immeasurable mark on the redevelopment of RPA Hospital and continue to do so.

Thank you all for your support, participation and commitment to the project in 2022. I would like to wish



Kiel Harvey,
General Manager,
Royal Prince Alfred Hospital

you all a safe and happy holidays and I cannot wait to see what you will all achieve in 2023.

What services will the development deliver?



Expanded and enhanced Emergency Department and Intensive Care Units



Neonatology services



State-of-the-art operating theatres



Facilities and capabilities for integrated research, education and training



Increased interventional and imaging services



Improved public domain and services including roads, wayfinding, landscaping and information and communications technology infrastructure.

Our Approach – Community

“It takes a village to build a hospital”

Building a hospital quite literally takes a village. Sydney Local Health District, however, is much larger than a village. The District stretches across central and inner western Sydney and is the most densely inhabited health District in Australia.

Overcoming more than a few hurdles during the year, the team has gained a true appreciation for the phrase ‘it takes a village...’

Critical to our progress and shared success in 2022 was an understanding that building a hospital takes more than a team of architects, a few engineers and a construction crew. From the beginning the project team recognised the importance of ongoing community consultation and have embedded it at every step of the project’s design and delivery strategy.

A significant component of our commitment to engaging with community is the RPA Hospital Redevelopment’s commitment to Connecting with Country. Connecting with Country is a framework that ensures engagement with local Aboriginal stakeholders, facilitating their role in the co-design of the hospital and integrating the concept of Country and Indigenous values throughout the design of the redevelopment.

Patients and carers have changing expectations of healthcare delivery and facility design and it is our job to understand what their expectations are and to create more choice, involvement and amenity for them. Committed to communicating and engaging with the public, the project

team’s approach ensures that those working, living, or receiving care around RPA Hospital have a voice that is heard and is valued.



Our Achievements – Collaboration and Cooperation

Connecting with Country

“Through our projects, we commit to helping support the health and wellbeing of Country by valuing, respecting, and being guided by Aboriginal people, who know that if we care for Country – it will care for us.”

– Connecting with Country commitment, Government Architect NSW

The project team has commenced engagement with a number of local Aboriginal groups and stakeholders, which will continue throughout the design and delivery of the redevelopment.

We will use the Connecting with Country Draft Framework to guide collaboration with the Aboriginal community and Sydney Local Health District Aboriginal staff to inform the planning, design and delivery of our new facilities.

Closer connections with Country are shaping and informing the new hospital to create a culturally welcoming and safe facility for all.

We are committed to supporting the health and wellbeing of Country by valuing, respecting, and being guided by Aboriginal people, who know that if we care for Country – it will care for us.

This is a continuation of the Sydney Local Health District’s existing partnership with the local community.



Project Engagement Launch – March

From the outset, our priority for 2022 was to start the conversation. Our aim was to introduce the project to the public, build awareness and set the tone for all future engagements.

The engagement launch was a successful undertaking which saw:



We want to continue to hear from staff, patients and the local community as we progress through the next stages of the project. To achieve this, we will engage early, clearly, and regularly and ensure feedback helps inform the project at every stage.

Concept Design – September

Concept Design was the first step in bringing the redevelopment plans to life.

In September we unveiled the designs showcasing our new hospital.

The hospital's design will be unique, open, welcoming, and culturally attuned to respect all members of this wonderfully diverse community, while achieving new levels of sustainability.

The designs were unveiled and presented to the public in a series of engagement sessions that ran throughout September.



Helicopter Relocation Consultation – Late-September

Our consultation on the temporary relocation of the Helicopter Landing Site (HLS) took place in late September, notifying and informing impacted RPA neighbours of the plans.

Focusing on the purpose of the relocation and providing information on the impacts of the move, the consultation allowed the team to work with our neighbours to develop strategies to communicate this information to all those impacted.

The project team offered individual briefings to key stakeholders in the campus area. In addition to these briefings, a door knock was carried out for local residents living close to the site of the temporary HLS. Further to this a letterbox drop was delivered to the catchment area and the information was provided on the website.

Schematic Design - October

The project team and the PUGs picked up where they left off following the unveiling of the project's concept designs, moving straight into Schematic Design in October. Schematic Design is the second of three design phases for the project, focusing on each department at RPA and planning how the layout and operation of rooms and services will relate to each other.

This stage is all about operational efficiency, understanding the flow of work and using the expertise and experience of our PUG representatives to create a space that allows clinicians to provide the best care for patients.

At the absolute centre of the planning design and delivery of the project, and particularly in the Schematic Design phase, is a focus on the needs of patients, both current and future.



RADIOLOGY PROJECT USER GROUP, SCHEMATIC DESIGN

Enabling Works Commencement - November

The commencement of Enabling Works on November 7th was cause for celebration for the project team and a great occasion for the RPA Hospital Redevelopment. Kicking off construction on the project, the commencement of enabling works also saw Indigenous contractor Barpa announced as contractor for the works.

An exciting milestone, it was a privilege to have Uncle Brendan Kerin from the NSW Metropolitan Local Aboriginal Land Council perform the Welcome to Country, welcoming all in attendance to Gadigal Country before conducting the smoking ceremony to cleanse the space before works began.

Local residents received a formal notification of the commencement of works in the mail with an information pack consisting of FAQs, fact sheets and an RPA Hospital Redevelopment newsletter. SLHD staff were also emailed details of the works and a timeline of activity.

Our PUGs play a critical role throughout the project's lifespan, and the value they bring to the team is incredible. We are incredibly lucky to have such a committed and engaged team of PUGs at RPA.



UNCLE BRENDAN KERIN, LEADING THE SMOKING CEREMONY

State Significant Development Application and Exhibition -

All development applications for significant projects in NSW have to go through a comprehensive assessment process undertaken by the Department of Planning and Environment. This process is called a State Significant Development Application (SSDA). There are many steps in the SSDA planning process, including opportunities for you to have your say on the hospital plans. A State Significant Development Application (SSDA) will be prepared for the RPA Hospital Redevelopment and lodged with the Department of Planning, Industry and Environment in the coming months.

Want to find out more?

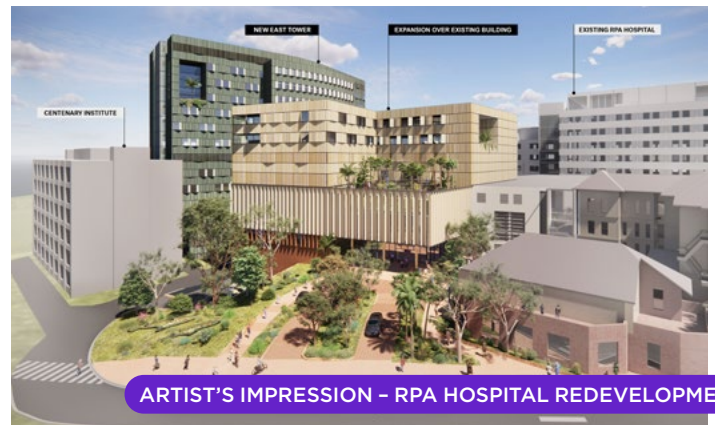
You can find out more about the redevelopment at: www.rparedevelopment.health.nsw.gov.au.

Or find fact sheets with more information about each of these achievements from 2022 below.

-  [Concept Design Fact sheet](#)
-  [Design Competition Fact sheet](#)
-  [Helipad Relocation Fact sheet](#)
-  [Enabling Works Fact sheet](#)
-  [Connecting with Country Fact Sheet](#)
-  [Schematic Design Fact sheet](#)
-  [Schematic Design User Groups Fact sheet](#)

You are also invited to send any feedback, suggestions or comments you would like to raise with the redevelopment team via the contact form on our website or by emailing: rparedevelopment@health.nsw.gov.au.

Key Milestones



How can I contact the project team?

If you have any questions or would like more information please contact our project team at the details below.

Email: rparedevelopment@health.nsw.gov.au | **Website:** www.rparedevelopment.health.nsw.gov.au