



The NSW Government has committed \$940 million to the redevelopment of the Royal Prince Alfred (RPA) Hospital to deliver a new hospital building and refurbishment of existing spaces.

On 26 September the project received approval of the State Significant Development Application from the NSW Department of Planning and Environment (DPE). The approval marked a major milestone for the project and enabled site preparation works to commence.

The major investment will enhance access to vital healthcare and include an expanded emergency department and intensive care unit, more inpatient beds, as well as enhancements to medical imaging, operating theatres, maternity, birthing and neonatal areas.

### Our commitment to engagement

Our diverse communities and stakeholders play vital roles in shaping our infrastructure projects. Harnessing local knowledge can improve project outcomes and create lasting positive impacts that transform communities.

The RPA Hospital Redevelopment Team is committed to meaningful engagement and collaboration with all stakeholders to achieve

positive project outcomes at all stages. By using a range of tools, we have worked to ensure that community members, staff and consumers are informed about this important project and have had opportunities to provide their feedback and input.

### Community pop-up sessions

The RPA Hospital Redevelopment team hosted community information sessions to discuss upcoming building demolition and tree removal works that were commencing following planning approval.

Community and staff were invited to attend the pop-ups in October 2023 to find out more about the RPA redevelopment and the upcoming construction activities. The community, consumers and staff were able to use these sessions to ask questions and discuss the project with the Integrated Project Team. During the information sessions, the project team distributed 200 native seedlings to people who came learn more.

Community consultation is an important aspect of the RPA redevelopment as it helps inform the final design and outcomes for the project. We look forward to keeping the community updated as the project progresses.

## Consultation feedback

During the consultation, the project team received a range of feedback. The staff and community sentiment was positive, with some concerns around the environmental impacts, heritage preservation plans, and construction activity impacts.

HERE'S WHAT YOU TOLD US	RESPONSE
<b>PROJECT OVERVIEW</b>	
How will the project address hospital wayfinding?	Wayfinding is an important part of the project and has a dedicated working group to develop outcomes that will help people navigate both existing and new spaces. The project plans include a comprehensive internal and external wayfinding strategy.
What is the future layout of the hospital building and are key departments connected?	During the design phase, the future layout of the hospital is planned, discussed and approved by key personnel. This ensures that access between key departments is maintained and enhanced where possible.
Will you have a wall in the hospital with key project information?	The project team is working with the Sydney Local Health District to develop a project information wall that will provide key project information for staff, patients, visitors and the broader community.
<b>CONSTRUCTION</b>	
How will we be kept notified of the key construction activities taking place on the campus?	The project team endeavours to keep all stakeholders well informed about the project outcomes and construction activities. There will be ongoing works notices distributed for key impacts and regular communications delivered via a range of digital and print channels.
<b>HERITAGE IMPACTS</b>	
Why are buildings being removed?	Early planning considered alternative options to expand the hospital. However, after careful consideration it was confirmed that the least disruptive way to meet the future healthcare needs of the community is via a new 15-storey building on the eastern side of the hospital campus.
How will the project retain the heritage values of the buildings being demolished?	Extensive consultation and a heritage impact assessment have been conducted to understand the significance and history of the buildings, and a framework has been adopted to preserve and document the history of key elements.
<b>ENVIRONMENTAL IMPACTS</b>	
Why do you have to remove the trees?	Some tree pruning and removal is required to make way for the hospital redevelopment project.
Who has the project team consulted before removing the trees?	To help inform decisions around tree removal, an extensive environmental impact assessment was conducted to evaluate the project's impact on the local ecology.
How will the project address the environment impact of the tree removal?	Where appropriate, timber from the tree removal process will be retained and used to create artwork as part of the Arts Strategy led by the Arts Curatorium. The project team is working with landscape designers to develop a tree replacement strategy to continue to carry out the project in an environmentally responsible manner.
What is the project's replanting strategy?	To mitigate the impact of tree removal we have incorporated a comprehensive replanting strategy that includes the planting of new trees within the project area and vicinity. The planting strategy has been thoughtfully considered to respect heritage, Connect with Country, replace significant planting impacted by the hospital expansion, and maximise tree canopy where appropriate. Tree species have been chosen by members of the design team with advice from heritage and arborist consultants.



## PURPOSE

Why is this redevelopment needed?

RPA plays a significant role in the NSW health system. We have considered the growth of our services and where the community demands are increasing and changing. A clinical services plan was developed to consider the future health services and health needs that has underpinned the redevelopment project.

## DELIVERY AND BUDGET

How confident are we in the design being delivered on time and on budget?

NSW Health has an excellent track record of delivering hospital projects, and the project will be monitored and controlled closely. There will be a team of experts monitoring the costs and timing to ensure we are tracking well as the project moves along.

## COMMUNITY CONSULTATION

What consultation has taken place other than community engagement?

Consultation with staff has been taking place – including through project user groups with specific departments and services, including medical, nursing, allied health, administrative, and support staff. Some consumers have been involved in these groups as well.

What have you been hearing at the community pop-ups?

We have had lots of people attend the pop-ups, with a mix of staff and consumers. The feedback is that people are interested in seeing the redevelopment plans and are seeking out information about the project overall.

## Where to next?

You can find out more about the redevelopment at [rparedevelopment.health.nsw.gov.au](http://rparedevelopment.health.nsw.gov.au).

Email the redevelopment team at [rparedevelopment@health.nsw.gov.au](mailto:rparedevelopment@health.nsw.gov.au) with any feedback, suggestions or comments you would like to raise.



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